From the desk of the CMO

Milford Campus is live on Epic! I’m appreciative of the work of many people that resulted in a smooth go-live just after midnight, in the very early morning of September 28. I’m especially appreciative of medical staff who provided at-the-elbow support for physicians and advance practice providers…a number of medical staff typically based at the Bridgeport campus spent hours on the Milford campus sharing their knowledge of Epic. Many have described the value that’s added to care by having a single record of care across both Bridgeport and Milford campuses as well as all of YNHHS.

I’m pleased to also share with you that Bridgeport Hospital, in conjunction with all of YNHHS, is actively investing in our people this year. Bridgeport Hospital alone is investing millions in ensuring staff salaries are more competitive. At the same time, employee benefits are also being augmented. We think this investment is vitally important for both attracting and retaining the high quality people who work across all locations of Bridgeport Hospital.

The Bridgeport leadership team continuously evaluates our performance against Quality and Safety goals, but this time of year we report year-end performance for the fiscal year. I’m pleased to say that as a result of a cross-continuum, multidisciplinary year-long project, the number of readmissions for heart failure in fiscal 2019 was measurably lower than the number for the previous year. We reduced the utilization of opioid administration in the hospital and reduced by a greater margin the amount of opioids prescribed upon discharge. C. difficile infections were reduced greatly, though we did have slightly more central line associated bloodstream infections than last year.

Finally, I’d like to share with all of you my gratitude for leadership at Bridgeport Hospital provided by Mike Ivy, the first physician to serve as president of any hospital in our health system in memory. I know I’m very far from alone among Bridgeport Hospital Medical Staff in my feeling—he was recognized by many at our recent Medical Executive Committee. The good news is that Mike will be assuming a health system role as associate chief medical officer. He’ll continue to be engaged at Bridgeport Hospital as he strengthens connections across all of YNHHS.

Ryan O’Connell, MD, Interim Chief Medical Officer

Oct. 30 Bogin Lectures to focus on autism

Autism is the subject of the 42nd annual Maxwell Bogin, MD, Lectures in Pediatrics presented by the Bridgeport Hospital Foundation and the Bridgeport campus of Yale New Haven Children’s Hospital, Wednesday, Oct. 30, from 8 am - 2 pm, at the Trumbull Marriott.

Topics and speakers, all from Yale School of Medicine, include:
- Early Markers of Core and Comorbid Features of Autism, Katarzyna Chawarska, PhD
- Diagnosis and Clinical Management of Autism, Kelly Powell, PhD
- The Changing Face of Autism: A Developmental Perspective, Fred Volkmar, MD

CME credits will be offered to all eligible attendees. To register by phone, please call 888-357-2396 and select “1” for events or visit bridgeporthospital.org/events.

Caregivers honored by patients

The Bridgeport Hospital Foundation announced the following clinical staff members were recognized by patients in September with a gift to the Honor Your Caregiver program: Michele Attard, LMT (three gifts in her honor); Bridgeport Hospital East Tower 8 Staff; Bridgeport Hospital Emergency Department Staff (two gifts in their honor); Bridgeport Hospital Orthopedic Surgery Unit; Marcy Furano, LMT; Cullen Griffith, MD.
New Medical Staff categories effective October 1, 2019

Upon the recommendation of the Bylaws Committee, Medical Executive Committee and voting medical staff, the Bridgeport Hospital Board of Trustees recently approved changes to the bylaws to rename the medical staff categories.

Your rights and privileges will not change as a result. We have simplified the names and reduced the number of overall categories. The changes to medical staff category names have been made across all five YNHHS hospitals so that the naming convention is consistent. Below is a list of the former category names mapped to the new category names.

For full descriptions of these categories, see the Bridgeport Hospital Medical Staff Bylaws.

<table>
<thead>
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<th>New name</th>
<th>Former name(s)</th>
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<tr>
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<td>- Associate Attending</td>
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<td>- Assistant Attending</td>
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<td>- Senior Attending</td>
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<td>- Clinical Assistant Attending</td>
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<td>Active Referring</td>
<td>- Associate Attending without clinical privileges</td>
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<td>- Senior Attending without clinical privileges</td>
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<td>- Clinical Assistant Attending without clinical privileges</td>
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<td>- Adjunct</td>
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<td>Allied Health</td>
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<tr>
<td>Referring Affiliated Healthcare Professionals</td>
<td>Allied Health without clinical privileges</td>
</tr>
</tbody>
</table>

Mako robotic arm transforms joint replacement at Milford Campus

The Mako Robotic-Arm Assisted Technology is at the cutting edge of technology for surgical orthopedics. The Bridgeport Hospital Milford Campus was the first facility in greater New Haven, and is currently the only healthcare facility on the I-95 corridor from Norwalk, CT to Rhode Island, to offer this advanced option in total knee replacements. The Mako system has been in use at the Milford Campus since 2017 and has transformed the way joint replacement surgery is performed.

“The Mako allows us to provide each patient with a personalized surgical experience based on their specific diagnosis and anatomy. With the robot, surgeons have the technology and tools to operate with greater precision,” noted Joel Malin, MD, a Mako-certified arthroplasty-trained orthopedic surgeon.

Mako technology also enables surgeons to perform joint replacement surgery with increased accuracy. Through CT-based 3D modeling of bone anatomy, surgeons can identify the appropriate implant size, orientation and alignment. Additionally, the Mako system also allows surgeons to virtually modify the surgical plan intra-operatively.

The demand for joint replacements is expected to continue rising over the next decade. To further enhance its’ orthopedic services and better meet the growing needs of the community, the Milford Campus recently added Mako partial knee and total hip applications. “The acquisition of this additional technology further demonstrates Bridgeport Hospital’s commitment to our community,” said Dr. Malin. “Because of these investments, we can continue providing better, more accurate, surgical experiences for our patients.”

Hot Topics

The next Hot Topics breakfast will be Monday, Nov. 11, 7:30 - 9 am in the Medical Staff Lounge. The speaker will be Christopher O’Connor, executive vice president and COO, YNHHS.
New Physicians

Zev Balsen, MD
Emergency Medicine
Bridgeport Hospitalist Service – Emergency Department
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 3566
Medical School: Yale School of Medicine, New Haven, CT
Residency: Emergency Medicine, Yale New Haven Hospital, New Haven, CT

Raquel F. Harrison, MD
Emergency Medicine
Bridgeport Hospital (Emergency Medicine)
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 3566
Medical School: New York Presbyterian Hospital-Weil Cornell Campus, New York, NY
Residency: New York Presbyterian Hospital-Weil Cornell Campus, New York, NY
Board Certification: American Board of Emergency Medicine

Adedoyin Akinlonu, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: College of Medicine, University of Lagos, Lagos, Nigeria
Residency: Internal Medicine, New York Medical College, New York, NY

Priyadarshini Balasubramanian, MD
Medicine
Northeast Medical Group
226 Mill Hill Ave., Bridgeport, CT 06610
Phone: 203-384 3792
Medical School: Government Medical College, India
Residency: Internal Medicine, Bridgeport Hospital, Bridgeport, CT

Steven Beckoff, MD
Medicine/Gastroenterology
Primed – NEMG – Gastroenterology
888 White Plains Road, Trumbull, CT 06611
Phone: 203 459 4451
Medical School: University of Illinois College of Medicine at Rockford, Rockford, IL
Residency: Montefiore Medical Center, Bronx, NY
Fellowship: Gastroenterology and Hepatology, New York Presbyterian Queens, Queens, NY
Board Certification: American Board of Internal Medicine

Luis Gabriel Cedeno-Abreu, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: Pontificia Universidad Catolica Madre y Maestra, Dominican Republic
Residency: Internal Medicine

Lanneet Chawla, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: Government Medical Group, Patiala, India
Residency: Internal Medicine, Westchester Medical Center, White Plains, NY

Ankit Chhoda, MD
Hospitalist Medicine
Northeast Medical Group
226 Mill Hill Ave., Bridgeport, CT 06610
Phone: 203-384-3882
Medical School: Maulana Azad Medical College, India
Residency: Internal Medicine, Waterbury Hospital, Waterbury, CT

Leo M. Cooney, MD
Medicine/Geriatrics
YUSM Section of Geriatric Medicine
974 Howard Ave., New Haven, CT 06519
Phone: 203 688 2204
Medical School: Yale School of Medicine, New Haven, CT
Residency: Boston City Hospital, Boston, MA
Fellowship: Rheumatology, Boston University Medical Center University Hospitals, Boston, MA
Board Certification: American Board of Internal Medicine

Mohammad Atiqu Islam, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: Sher E Bangla Medical College, Barisal, Bangladesh
Residency: Internal Medicine, Interfaith Medical Center, Brooklyn, NY

Krishan Ratilal Jethwa, MD
Medicine/Radiation Medicine
Smilow Cancer Center
35 Park St., New Haven, CT 06519
Phone: 203 785 7385
Medical School: University of North Dakota School of Medicine, Grand Forks, ND
Internship: University of North Dakota, Fargo, ND
Residency: Mayo Clinic, Rochester, MN

Jacqueline R. Kelly, MD
Internal Medicine/Radiation
YUSM Department of Therapeutic Radiology
20 York St., New Haven, CT 06510
Phone: 203 200 2100
Medical School: Boston University School of Medicine, Boston, MA
Internship: Memorial Sloan Kettering Cancer Center, New York, NY
Residency: Yale New Haven Hospital, New Haven, CT

Rajiv M. Mallipudi, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: University of North Dakota School of Medicine, Grand Forks, ND
Internship: Memorial Sloan Kettering Cancer Center, New York, NY
Residency: Yale New Haven Hospital, New Haven, CT

Tuoyo Mene Afejuko, MD
Hospitalist Medicine
Northeast Medical Group
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: Obafemi Awolowo University, Nigeria
Residency: Internal Medicine, Metropolitan Hospital Center, Glen Ride, NJ

Jaclyn Vera O’Connor, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: Saba University School of Medicine, Saba
Dutch Caribbean
Residency: Internal Medicine, Bridgeport Hospital, Bridgeport, CT

Nishant Sharma, MD
Hospitalist Medicine
Bridgeport Hospitalist Service – NEMG
267 Grant St., Bridgeport, CT 06610
Phone: 203-384 4677
Medical School: University of Delhi, India
Residency: Internal Medicine, Bridgeport Hospital, Bridgeport, CT
New Physicians

Andrew Zhang, MD
Internal Medicine/Radiation
Trumbull Radiation Oncology Center
5520 Park Ave., Trumbull, CT 06611
Phone: 203 337 8700

Medical School: Case Western Reserve University School of Medicine, Cleveland
Internship: Case Western Reserve University School of Medicine, Cleveland
Residency: Rutgers Robert Wood Johnson, New Brunswick

Gloria Huang, MD
Obstetrics/Gynecology
Yale New Haven Hospital, New Haven, CT
20 York St, New Haven, CT 06510
Phone: 203 200 6614

Medical School: Stanford University Medical Center, Stanford, CA
Residency: Yale School of Medicine, New Haven, CT
Fellowship: Gynecologic Oncology, Montefiore Medical Center/Albert Einstein College of Medicine, Bronx, NY
Board Certification: American Board of Obstetrics and Gynecology

Elena Ratner, MD
Obstetrics and Gynecology
YUSM Section of Gynecologic Oncology
333 Cedar St., New Haven, CT 06520
Phone: 203 785 7385

Medical School: State University of New York at Buffalo School of Medicine, Buffalo, NY
Residency: Yale School of Medicine, New Haven, CT
Fellowship: Gynecology/Oncology, Yale School of Medicine, New Haven, CT
Board Certification: American Board of Obstetrics & Gynecology

Varun Chowdhary, MD
Radiology
YUSM Department of Radiology and Biomedical Imaging
20 York St., New Haven, CT 06510
Phone: 203 200 6590

Medical School: University of Texas Medical Branch, Galveston, TX
Internship: Surgery, Albany Medical Center, Albany, NY;
Surgery Prelim, Beth Israel Deaconess Medical Center, Boston, MA
Residency: Diagnostic Radiology, Staten Island University Hospitals, Staten Island, NY

Elizabeth Thomas, MD
Diagnostic Radiology
YUSM Department of Radiology and Biomedical Imaging
20 York St., New Haven, CT 06510
Phone: 203 785 5253

Medical School: New York Medical College, Valhalla, NY
Residency: Diagnostic Radiology, Northwell Health (Northshore LIJ)
Manhasset, NY

Christopher Teng, MD
Surgery/Ophthalmology
Yale Eye Center
40 Temple St., New Haven, CT 06510
Phone: 203 785 2020

Medical School: SUNY Downstate Medical Center, Brooklyn, NY
Internship: Internal Medicine, Montefiore Medical Center/Albert Einstein, Bronx, NY
Residency: New York University Langone Medical Center, New York, NY
Fellowship: Ophthalmology, New York University Langone Medical Center, New York, NY
Board Certification: American Board of Ophthalmology

Kiley Edward Trott, MD
Surgery/Otolaryngology
Pediatric Specialty Center
1 Park St., New Haven, CT 06510
Phone: 203 785 5708

Medical School: Columbia University College of Physician and Surgeons, New York, NY
Residency: Thomas Jefferson University Hospital, Philadelphia, PA
Fellowship: Medical College of Wisconsin, Milwaukee, WI

Haleh R. Saadat, MD
Anesthesiology
Integrated Anesthesia Associates
2 Trap Falls Rd., Suite 414, Shelton, CT 06484
Phone: 203 929 7353

Medical School: Isfahan University, Iran
Internship: Griffin Hospital, Derby, CT
Residency: Maimonides Medical Center, Brooklyn, NY
Fellowship: Pediatric Anesthesia, Yale New Haven Hospital, New Haven, CT
Board Certification: American Board of Anesthesiology; Pediatric Anesthesiology Subspecialty

Birur Chandra, MD
Medicine/Allergy
Birur Chandra, MD
2044 Bridgeport Ave., Milford, CT 06460
Phone: 203 688 4325

Medical School: Universidad de Brasilia, Brazil
Residency: Jacobi Medical Center/Albert Einstein College of Medicine, Bronx, NY
Fellowship: Pulmonary and Critical Care Medicine, Baylor College of Medicine, Houston, TX
Board Certification: American Board of Internal Medicine; Critical Care Medicine - Subspecialty; Pulmonary Disease - Subspecialty

Joel Papowitz, MD
Medicine/Wound Care
Advance Wound Care Center
2047 Bridgeport Ave., Milford, CT 06460
Phone: 203 876 4325

Medical School: University of Louisville School of Medicine, Louisville, KY
Internship: Kings County Hospital, New York, NY
Residency: Montefiore Medical Center, Bronx, NY
Fellowship: Pulmonary, Montefiore Medical Center, Bronx, NY
Board Certification: American Board of Internal Medicine; Pulmonary Diseases – Subspecialty; Sleep Medicine – Subspecialty

Nital Riegler, MD
Medicine/Pulmonary and Critical Care
Nital I. Riegler, MD, LLC
88 Noble Ave., Suite 102, Milford, CT 06460
Phone: 203 876 6848

Medical School: New York Presbyterian Hospital, New York, NY
Internship: University of Connecticut Health Center, Farmington, CT
Residency: University of Connecticut Health Center, Farmington, CT
Fellowship: New York Presbyterian Hospital, New York, NY
Current: Milford Hospital, Milford, CT
Board Certification: American Board of Internal Medicine

Jesse Patrick Parks, DPM
Surgery/Podiatry
Milford Podiatry Associates, P.C.
32 Cherry St., Milford, CT 06460
Phone: 203 876 6755

Medical School: New York College of Podiatry Medicine, New York, NY
Residency: West Haven VA Medical Center, West Haven, CT
Board Certification: American Board of Podiatric Surgery
Yale School of Medicine names dean

Nancy J. Brown, MD, has been named dean of Yale School of Medicine, effective Feb. 1. She will succeed Robert Alpern, MD. Dr. Brown is currently the Hugh Jackson Morgan Professor and chair of the Department of Medicine at Vanderbilt University. She earned her BA in molecular biophysics and biochemistry from Yale University and her MD from Harvard Medical School. After completing her internship and residency at Vanderbilt University, she joined the faculty and has played vital roles in clinical care and research.

Milford Campus clinicians now UpToDate with new app

Remote access to the UpToDate medical resource app is now available on both Bridgeport Hospital campuses. With this app, clinicians may access medical knowledge at the point of care. Whether the goal is finding treatment recommendations, looking up drug information or giving information to patients, UpToDate brings the answers to clinicians at the bedside.

The app provides content for more than 11,000 topics in 25 different specialties. The content is continually reviewed and updated by experts in their respective fields. To learn more, including how to sign up, reach out to medical librarian Todd Lane at todd.lane@bpthosp.org or 203-384-3615.

HealthTech forum Nov. 5

YNHHS employees and physicians are invited to the Center for Health Care Innovation’s first HealthTech Forum, 8 am - 3 pm Tuesday, Nov. 5, Zhang Auditorium, Yale School of Management, 165 Whitney Ave., New Haven.

The event, also open to staff, researchers, faculty and student teams at Yale University, seeks to lower the barrier to healthcare innovation and help the next group of innovators translate their ideas into solutions that reshape the healthcare experience. The forum will include education programming and a pitch competition for innovators to present their healthcare innovation ideas to a panel of judges. To attend, register at ynhhs.org/HealthTechForum. Email innovation@ynhh.org with questions.

Medical Staff Executive Committee
September 9, 2019

Pamela Scaglarini, executive vice president and COO, for Michael Ivy, MD: For June, operating revenue was behind budget, but operating expenses were also lower, for a net variance of $2 million below target. Non operating results were well ahead of budget, so the overall performance was a healthy net margin of 11.5 percent. High contribution margin items on the outpatient side have been very strong, in particular helped by the success of Smilow at PAMC. Cash on hand has been impacted by the Milford acquisition, which had not been budgeted. The immediate challenge is to deal with the elevated length of stay.

Ryan O’Connell, MD, interim chief medical officer: The Press Ganey pulse engagement/alignment survey results were discussed. There were 348 responses, (approximately) 35-40 percent. Engagement at 4.14 is the 54th percentile, and alignment at 3.96 is at the 77th percentile overall. These results were similar to Greenwich, and higher than the other system delivery networks. The results did not vary significantly when broken down according to gender or the kind of degree, but interestingly, folks who self-identified as belonging to a group that is under represented in Medicine had higher scores, as did residents and fellows.

There was an extended discussion of the Guest and Observer Policy from the Patient Family Advisory Council. The principle is that people who have no role that benefits a patient should not be involved in their direct care. Many MSEC members expressed how important such experiences were personally in their development. It was the strong desire of the MSEC that there be much more discussion with medical staff before such a policy is promulgated.

Kenneth Lipow, MD, president, medical staff: Dr. Auguste Fortin, professor of Medicine at Yale, presented on ‘Enhancing Relationship Centered Communication.’

Newsletter submissions

Deadline for submission for the November 2019 issue of Medical Staff News is Friday, Nov. 1. Please submit items for consideration to Ryan O’Connell, MD at ryan.o’connell@bpthosp.org, 203-384-3760 or Myra Stanley, Yale New Haven Health at 203-688-1531 or myra.stanley@ynhh.org.
Employee flu vaccination fairs underway

Yale New Haven Health’s 2019 - 2020 mandatory flu vaccination program is underway. Employees, physicians, students, volunteers and vendors must receive a flu vaccination or have an approved medical or religious exemption as a condition of continued employment. Employees may visit flu vaccination fairs at the Bridgeport or Milford campuses or at Fairfield Urgent Care. The following schedules are subject to change. Check Info for updates.

Bridgeport Campus
Administrative Conference Room (unless otherwise noted)
Oct. 24: 7 am - 2 pm (Fresh Inspirations)
Oct. 30: Noon - 5 pm
Nov. 1: 7 am - 5 pm
Nov. 2 and 3: 7 am - 7 pm
Nov. 6: 7 am - 2 pm (Fresh Inspirations)
Nov. 15: Noon - 5 pm
Nov. 16 and 17: 7 am - 7 pm
Nov. 20: 7 am - 2 pm (Fresh Inspirations)
Nov. 28: Noon - 6 pm

Milford Campus
Auditorium C (unless otherwise noted) No roving carts
Oct. 22 and 24: 7 am - 3 pm (Auditorium A)
Oct. 26, 29 and 31: 9 am - 6 pm
Nov. 1: 7 am - 3 pm
Nov. 4 and 11: 9 am - 6 pm
Nov. 12: 9 am - 6 pm (Auditorium A)
Nov. 13, 16 and 19: 7 am - 3 pm
Nov. 22, 24 and 25: 9 am - 6 pm

Fairfield Urgent Care
Monday through Friday: 8 am - 8 pm
Saturdays and Sundays: 9 am - 5 pm

New Physicians

David Novicki, DPM
Surgery/Podiatry
Milford Podiatry Associates, P.C.
202 Cherry St., Milford, CT 06460
Phone: 203 874 6755
Medical School: Pennsylvania College of Medicine, Philadelphia, PA
Residency: Pennsylvania College of Podiatric Medicine
Board Certification: American Board of Podiatric Surgery/Ankle Foot Surgery

Martin Pressman, DPM
Surgery/Podiatry
Milford Podiatry Associates, P.C.
202 Cherry St., Milford, CT 06460
Phone: 203 874 6755
Medical School: Pennsylvania College of Medicine, Philadelphia, PA
Residency: Pennsylvania College of Podiatric Medicine
Board Certification: American Board of Podiatric Surgery

Nadim Ramadan, DPM
Surgery/Podiatry
Reconstruction Foot Surgeon, LLC
228 New Haven Ave., Milford, CT 06460
Phone: 203 701 0252
Medical School: Temple University School of Medicine, Philadelphia, PA
Residency: Yale New Haven Hospital, New Haven, CT
Board Certification: American Board of Podiatric Surgery/Ankle Foot Surgery

Samuel Lewis Siegler, MD
Emergency Medicine
Bridgeport Hospital Milford Walk in Center
831 Boston Post Road, Milford, CT 06450
Phone: 203 876 4101
Medical School: SUNY Downstate Medical Center, Brooklyn, NY
Residency: University of Mississippi Medical Center, Jackson, MS;
Marrastown Memorial Hospital, Morristown, NJ; Greenwich Hospital, Greenwich, CT
Board Certification: American Board of Emergency Medicine

Phillis Beberman-Jennes, DO
Anesthesiology
YUSM Department of Anesthesiology
333 Cedar St., New Haven, CT 06510
Phone: 203 785 2802
Medical School: New York College of Osteopathic Medical, Old Westbury, NY
Internship: New York Methodist Hospital, Brooklyn, NY
Residency: St. Vincent’s Hospitalist and Medical Center of New York, NY
Fellowship: Montefiore Medical Center/Albert Einstein, Bronx, NY
Board Certification: American Board of Anesthesiology